

Structure

CUDOS is a collaborative research program between the University of Sydney, the Australian National University, Macquarie University, Swinburne University of Technology, Monash University, RMIT University, and the University of Technology, Sydney, funded under the ARC Centre of Excellence program. The Centre has no legal status and all assets – IP, equipment etc – are owned by the collaborating Universities.

The Centre has fifteen Chief Investigators from the seven Australian Universities and fifteen Partner Investigators, three from Australian industry and twelve from international research organisations. Subsequent to the announcement of the award of funding in 2010, the University of Sydney as Administering Institution negotiated a multi institutional agreement (MIA) signed by all seven Australian Universities and the fifteen Partner Organisations with which the Partner Investigators are affiliated. This multi institutional agreement addresses all the provisions in section 9.3 of the ARC Funding Agreement, which the University of Sydney signed with the ARC. Execution of the MIA in March 2011 enabled the Centre to formally commence operation.

Subsequent to the signing of the MIA the seven University collaborators entered into a comprehensive agreement that covered disbursement of Centre funds and related conditions, management of intellectual property generated by the collaborators and status of background IP brought into the

Centre, procedures to be followed when commercialising IP, and other legal issues. This agreement was executed in April 2011.

Two of the industry partners, Finisar Australia and Silanna, have indicated their desire to enter into similar agreements with their Centre collaborators. Arrangements that reflect the requirements and business imperatives of our industry collaborators are being negotiated.

The NSW State Government provides support to two of the NSW collaborators, the University of Sydney and Macquarie University, through its Science Leveraging Fund presently administered by the Department of Trade and Investment. The University of Sydney has signed a Deed of Agreement with the State Government that governs conditions for this support, and an agreement with Macquarie University that addresses each party's obligations required to satisfy the conditions of the Deed.

CUDOS Organisational Structure



Governance

The Director carries the overall responsibility for the running of the Centre and reporting to the ARC. He is assisted in this endeavour by the Advisory Board. The Board's primary role is to

- assist management in the development of a strategy and vision for the future,
- ensure that the proposed goals and achievements are consistent with the strategic plan and the KPIs,
- regularly review performance against the yearly project and Centre targets in the Centre Strategic Plan,
- serve as a vehicle for creating better linkages between academia, industry, government and community.

The Board met twice during 2011, paying particular attention to the strategies for intellectual property development and protection, and directions for commercialisation.

The Board is chaired by Dr Greg Clark, whose background bridges front-line science and executive business, and also benefits from a strong mix of skills, knowledge and interests displayed by its members.

Current composition of the Board is

Mr Andrew Brawley	Chief Executive Officer Silanna Semiconductor Pty Ltd
Dr Cathy Foley	Deputy Chief - Science CSIRO
Dr Greg Clark (Chair)	Chairman KaCom
Prof Hugh Durrant-Whyte	CEO NICTA
Prof Jill Trehwella	Deputy Vice-Chancellor (Research) The University of Sydney
Prof Jim Piper	Deputy Vice Chancellor (Research) Macquarie University
Prof Jim Williams	Director, RSPSE ANU
Mr Laurie Bode	DMO Project Director DMO
Dr Mark Butler	Head Science Teacher Gosford High School
Dr Simon Poole	Director, New Business Ventures Finisar Australia

Centre activities are overseen by the CUDOS Executive, comprising the fifteen Chief Investigators, Chief Operations Officer and Centre Administration Manager. The Executive meets quarterly by teleconference to discuss research, operational and policy issues. A smaller team comprising the Director, Chief Operations Officer, Administration Manager and staff responsible for operation of Centre programs in non-research areas meets weekly.

The Centre has also formed a Commercialisation Committee, which comprises the Director, the Chief Operations Officer as Chair, and representatives from each University's commercial office. The inaugural meeting of the committee was held in late 2011.

The Centre's research is organised into six flagship projects each of which have both a Project Leader and a Science Leader. The former is responsible for monitoring and reporting on achievement of yearly goals while the latter oversees the longer term scientific objectives of the project. Project Leaders work closely with Chief Investigators to plan and manage research activities both year by year and link these with strategic goals that have a three to five year horizon.

The project leaders, science leaders, and chief investigators meet every six months to review progress and plan activities for the next period. These meetings link into our reporting obligations to the Australian Research Council.